

# Building Communities of Practice



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Driving Fundraising
Impact through
Collaborative Reporting
Practices







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# WFAA Background

1945: **Formation** - UW Foundation established by donors as the official fundraising organization for UW-Madison

2013: **Collaboration** – Kickoff of the All Ways Forward Comprehensive Campaign, with UW Foundation, Wisconsin Alumni Association and UW partnering more closely

2014: **Modernization** – UW Foundation implemented Blackbaud CRM, Financial Edge, custom data warehouse

2015: **Optimization** – UW Foundation and Wisconsin Alumni Association merged to form Wisconsin Foundation & Alumni Association





# WFAA Reporting Investments 2014-2021





#### Team Growth

5 BI Report Developers

- 3 Data Warehouse Developers
- 2 Managers



#### In-house Analytics

Growth of in-house data science team & dynamic predictive models



#### SSRS & Tableau

Nearly 150 custom self-service reports developed



#### Org Growth

Growth in staff, skills and expectations for data-driven decisions





# Advancement RM Implementation Goals 2022-2023

#### **Understand Our Constituents**

- Leverage data and systems to better engage constituents
- Develop personalization strategies
- Invest in interest-based framework

#### **People Readiness**

- Invest in skill development to use systems and data effectively
- Ensure system adoption

#### **Data Driven Strategies**

- Use data and analytics to drive advancement results
- Empower end users with greater access to data



# Stabilization Period 2023-2024

#### Challenges & Opportunities for BI & Data Warehouse

- Changes to data structures delayed data warehouse rebuild
- Late decision to adopt Power BI
- Learning curve for new data and tools slowed report development
- End user dependency on BI team for ad hoc custom reports
- Salesforce Reporting was not well established

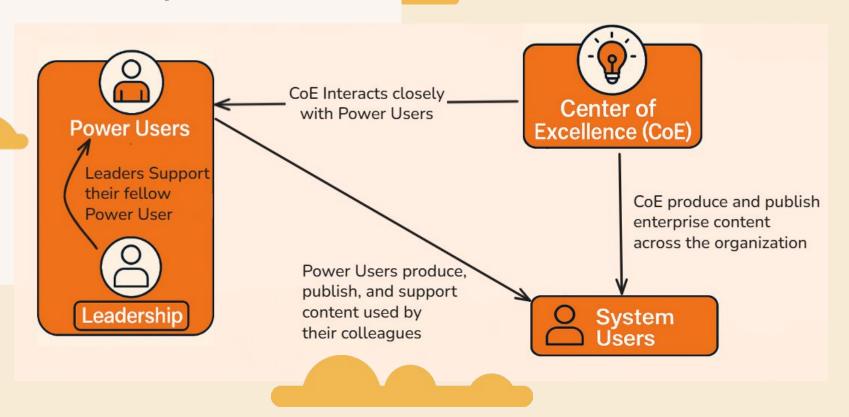
# New Systems = New Approach: Empower End Users Focus BI on Strategic Reporting



# Building Communities of Practice 2024-2025



# Community of Practice





# Community #1: Operational Power Users

#### Goals

- Empower operational teams
- Upskill on Salesforce Reporting
- Reduce reliance on BI team

#### **Tactics**

- Train on Salesforce Reporting and Apsona
- Bi-weekly forums
- Microsoft Teams Channel

#### **Outcomes**

- Engaged power users
- Upskilled in reporting and data literacy
- Facilitated experimentation
- BI shifted to advisory role



Top 3 Salesforce
Objects for Reporting

Top 3 Departments creating Salesforce Reports

Top 3 Report Types

Gifts and Transactions: 420 Opportunities: 160 Accounts and Contact: 150 Medical Annual Giving: 220
Prospect Development: 190
Gift Services: 120

Audit: 320 Operational Metrics: 300 Informational: 300

# Community #2: Development Power Users

#### Goals

- Reduce report requests to BI
- Empower Development teams
- Upskill on reporting tools
- Create self-sufficiency
- Improve engagement with campus partners

#### **Tactics**

- Train on self-service Power BI reports, Salesforce Reporting, Xlookup
- Bi-weekly forums

#### **Outcomes**

- Engaged power users
- Upskilled in reporting and data literacy
- Significant reduction in report requests
- Informed enhancements to existing self-service reports
- BI learned from power users



#### Collaboration led to...

- Three new Power BI reports
- Many enhancements to existing reports

#### As capabilities grew...

- 170% increase of report requests fulfilled by power users year over year
- Shifted consumption from custom to self-service

#### Feedback from users...

- More confidence in my abilities
- Inspired to try new solutions
- Helped my team advance our projects more quickly
- Built stronger professional and personal relationships

# Community #3: Analytics Power Users

#### Goals

- Empower "citizen data analysts"
- Upskill on analytics toolsets
- Create self-sufficiency
- Create path to operationalize analyst reports

#### **Tactics**

- Standardize job descriptions
- Train on Power BI, SQL, data warehouse structure
- Establish curated data sets
- Implement peer reviews, version control and deployment standards
- Monthly forums

#### **Outcomes**

- Upskilled in broader analytics toolset and data literacy
- Better department level insights, more quickly
- Greater confidence in insights delivered



# Components of Successful Communities





#### Leadership Support

Buy-in Strategy support Resource commitment



#### Identify the Power Users

Aptitude Interest Network



#### Prepare your team (CoE)

Training
Facilitation
Shift in Philosophy



#### **Create Communities**

Recurring meetings Communication channel (Teams/Slack) Training resources





### Lessons Learned





Empower & Partner

You don't have all the answers Community will generate new insights



Power Users as "Insiders"

Share sneak previews Solicit quick wins



Start Small, Think Big

Grow this model incrementally Have the end in mind



#### **Abundance Mindset**

Consider this model a multiplier CoE as both teacher and student





# Thank you.





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#### Subhead

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#### Subhead

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## Three Column Cards



















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